

SCHEDULE "A" TO BY-LAW NO. 2-2021

**THE FINANCIAL PLAN
TOWN OF ARBORG
FOR THE YEAR 2021**

| | | Attached | Not Applicable |
|---------|---|----------|-------------------|
| Page 1 | General Operating Fund - Budgeted Revenue & Expenditure | X | |
| Page 2 | General Operating Fund - Budgeted Revenue | X | |
| Page 3 | General Operating Fund - Budgeted Expenditure | X | |
| Page 4 | General Operating Fund - Budgeted Expenditure | X | |
| Page 5 | General Operating Fund - Budgeted Expenditure | X | |
| Page 6 | Utility Operating Fund - Budgeted Revenue & Expenditure | X | |
| Page 7 | Local Urban District - Budgeted Revenue & Expenditure | | X |
| Page 8 | Calculation of Tax Levies | X | |
| Page 9 | Sundry Revenue and Expenditure Analysis | X | |
| Page 10 | Rural Area and General Municipal Requirements | | X |
| Page 11 | General Operating Fund - Debenture Debt Charges | X | |
| Page 12 | Utility Operating Fund - Debenture Debt Charges | X | |
| Page 13 | Capital Budget (Current Year) | X | |
| Page 14 | Capital Expenditure Program (Subsequent Five Years) | X | |

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

**TOWN OF ARBORG
FOR THE YEAR 2021**

| REVENUE | 2020 Budget | 2020 Actual | 2021 Budget | 2022 Budget |
|---|------------------------|-----------------------|------------------------|------------------------|
| Tax Levy - Page 8 | \$ 1,669,473.18 | \$ 1,669,473.29 | \$ 1,714,977.58 | |
| Grants in Lieu of Taxes - Page 8 | 145,131.38 | 145,131.44 | 146,982.72 | |
| Sub-Total | 1,814,604.56 | 1,814,604.73 | 1,861,960.30 | |
| Requisitions (deduct) - Page 8 | 703,517.00 | 703,517.00 | 707,825.00 | |
| Net Municipal Taxes and Grants in Lieu of Taxes | 1,111,087.56 | 1,111,087.73 | 1,154,135.30 | 1,234,661.00 |
| Other Revenue - Page 2 | 636,595.90 | 654,850.44 | 544,558.00 | 806,096.00 |
| Transfers from Accum. Surplus and Reserves - Page 2 | 276,500.00 | 75,569.71 | 417,000.00 | 107,000.00 |
| Total Revenue | \$2,024,183.46 | \$1,841,507.88 | \$2,115,693.30 | \$2,147,757.00 |
| EXPENDITURE | | | | |
| General Government Services | \$ 283,865.00 | \$ 260,149.87 | \$ 297,450.00 | \$ 300,800.00 |
| Protective Services | 291,560.00 | 302,611.86 | 302,065.00 | 307,295.00 |
| Transportation Services | 233,975.00 | 194,854.84 | 238,135.00 | 240,875.00 |
| Environmental Health Services | 116,218.00 | 103,953.36 | 113,880.00 | 117,550.00 |
| Public Health & Welfare Services | 50,905.00 | 49,716.31 | 49,720.00 | 50,020.00 |
| Environmental Development Services | 21,280.00 | 18,939.04 | 21,620.00 | 21,620.00 |
| Economic Development Services | 34,555.00 | 50,484.41 | 41,485.00 | 47,500.00 |
| Recreation & Cultural Services | 300,503.00 | 254,442.70 | 306,699.00 | 269,300.00 |
| Fiscal Services | 541,286.44 | 260,527.03 | 624,626.28 | 658,491.00 |
| Transfers: | | | | |
| Deferred Surplus - Page 9 | - | - | - | - |
| Reserves - Page 5 | 146,302.00 | 336,502.00 | 119,306.00 | 134,306.00 |
| Total Basic Expenditure | \$ 2,020,449.44 | \$1,832,181.42 | \$ 2,114,986.28 | \$ 2,147,757.00 |
| Allowance for Tax Assets - Page 8 | \$ 3,734.02 | \$ 3,734.02 | \$ 707.02 | \$ - |
| Total Expenditure - Page 8 | \$ 2,024,183.46 | \$1,835,915.44 | \$ 2,115,693.30 | \$ 2,147,757.00 |
| Net Operating Surplus (Deficit) | \$ - | \$ 5,592.44 | \$ 0.00 | \$ - |

Departmental Use Only

Adopted by Resolution No. 116-2021 of Council

Rob Clark

Head of Council

C. Stansell

Chief Administrative Officer

May 12, 2021

Date

TOWN OF ARBORG
GENERAL OPERATING FUND
BUDGETED REVENUE & TRANSFERS FOR 2021

| | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| OTHER REVENUE | | | | |
| 410-100-110 Added Taxes | \$ 10,000.00 | \$ 22,207.30 | \$ 10,000.00 | \$ 20,000.00 |
| 410-100-120 Tax & Redemption Penalties | 15,000.00 | 20,106.98 | 18,000.00 | 20,000.00 |
| 450-100-100 Licences - Animal | 200.00 | 255.00 | 200.00 | 200.00 |
| 450-100-110 Licences - Business | 3,600.00 | 4,425.00 | 3,850.00 | 4,000.00 |
| 450-100-120 Licences - Lottery | 180.00 | 120.60 | 100.00 | 150.00 |
| 450-100-140 Fines | 2,000.00 | 4,027.78 | 2,000.00 | 2,500.00 |
| Sales of Service | | | | |
| 420-100-110 - General Gov't | 1,200.00 | 3,194.68 | 1,800.00 | 2,000.00 |
| 450-100-120 - Protective | - | 250.00 | - | - |
| 420-100-130 - Transportation | 3,400.00 | 3,800.00 | 3,400.00 | 3,500.00 |
| 420-100-140 - Environmental Health | 16,115.00 | 16,115.12 | 18,004.00 | 18,000.00 |
| 490-100-120 Sale of Land | - | - | - | - |
| 420-100-190 Sale of Goods | - | - | - | - |
| 420-100-200 Rentals | 20,883.00 | 20,883.90 | 44,883.00 | 44,883.00 |
| 420-100-210 Mobile Home Park Rental | 28,000.00 | 27,840.00 | 29,280.00 | 30,000.00 |
| 420-100-215 Lease Agreements | 17,833.00 | 17,833.87 | 17,833.00 | 18,000.00 |
| 460-100-100 Returns from Investments | 15,000.00 | 10,980.87 | 10,000.00 | 10,000.00 |
| 440-100-120 New Deal Gas Tax Revenue - Fed | 66,302.00 | 66,302.00 | 69,306.00 | 69,306.00 |
| 430-100-100 Municipal Operating Grant - Prov | 249,257.90 | 323,019.47 | 249,257.00 | 249,257.00 |
| Conditional Grants (Page 9) | | | | |
| 440-100-100 - Federal Gov't. | - | - | - | - |
| 440-100-110 - Provincial Gov't. | 149,980.00 | 39,273.25 | 64,000.00 | 114,000.00 |
| 440-100-130 Conditional Grants Other | 2,345.00 | 56,697.19 | 2,345.00 | 200,000.00 |
| 490-100-100 Other Revenue | 20,000.00 | 1,844.43 | - | - |
| 490-100-110 Sale of TCA | 15,000.00 | 14,999.00 | - | - |
| 490-100-140 Penalties on Overdue Accounts | 300.00 | 474.00 | 300.00 | 300.00 |
| 490-100-145 Donations | - | - | - | - |
| 490-100-150 Donations - PCH Building Fund | - | 200.00 | - | - |
| 590-900-935 Contribution from Utility Fund | - | - | - | - |
| Total Other Revenue - Page 1 | \$ 636,595.90 | \$ 654,850.44 | \$ 544,558.00 | \$ 806,096.00 |
| TRANSFERS FROM: | | | | |
| 590-900-900 Accumulated Surplus | \$ - | \$ - | \$ - | \$ - |
| 590-900-900 Transfer from General Reserve | - | - | - | - |
| 590-900-930 Transfer from Equipment Replacement Reserve | 4,000.00 | 3,069.71 | 20,000.00 | - |
| Transfer from COVID Restart Reserve | - | - | 37,000.00 | 32,000.00 |
| Transfer from ABFD Capital Reserve | - | - | 100,000.00 | - |
| Transfer from Building Reserve | 55,000.00 | - | 85,000.00 | - |
| Transfer from Paving Reserve | - | - | - | - |
| Transfer from Sidewalk Renewal Reserve | - | - | - | - |
| Transfer from Gas Tax Reserve | 197,500.00 | 52,500.00 | 155,000.00 | 50,000.00 |
| Transfer from PCH Building Fund Reserve | - | - | - | - |
| Transfer from Handivan Reserve | - | - | - | - |
| Transfer from Economic Development Reserve | 20,000.00 | 20,000.00 | 20,000.00 | 25,000.00 |
| Total Transfers - Page 1 | \$ 276,500.00 | \$ 75,569.71 | \$ 417,000.00 | \$ 107,000.00 |
| TOTAL OTHER REVENUE & TRANSFERS - Page 8 | \$ 913,095.90 | \$ 730,420.15 | \$ 961,558.00 | \$ 913,096.00 |

TOWN OF ARBORG
GENERAL OPERATING FUND
BUDGETED EXPENDITURE FOR 2021

| | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| GENERAL GOVERNMENT SERVICES | | | | |
| 510-100-100 Legislative | \$ 27,525.00 | \$ 27,515.16 | \$ 29,100.00 | \$ 30,000.00 |
| General administrative | | | | |
| 510-100-115 Clerk and Staff | 124,275.00 | 118,956.40 | 113,670.00 | 113,000.00 |
| 510-000-000 Office | 36,230.00 | 36,160.71 | 52,530.00 | 45,000.00 |
| 510-200-210 Legal | 8,000.00 | 510.21 | 8,000.00 | 8,000.00 |
| 510-200-220 Audit | 10,200.00 | 10,272.58 | 10,400.00 | 11,000.00 |
| 510-200-230 Assessment | 18,150.00 | 18,111.65 | 18,010.00 | 18,500.00 |
| 510-200-240 Taxation | 2,300.00 | 2,032.58 | 2,300.00 | 2,300.00 |
| Other General Government | | | | |
| 510-200-250 Damage Claims & Liability Insurance | 23,000.00 | 22,738.27 | 25,100.00 | 26,500.00 |
| 510-400-310 Elections | - | - | - | 6,500.00 |
| 510-400-360 Other General Gov't Sundry | 6,500.00 | 7,366.80 | 7,450.00 | 7,500.00 |
| 510-500-500 Grants | 15,735.00 | 13,084.80 | 21,635.00 | 20,000.00 |
| 510-900-920 Conventions | 10,000.00 | 1,208.89 | 7,000.00 | 10,000.00 |
| 510-900-935 Memberships | 1,950.00 | 2,191.82 | 2,255.00 | 2,500.00 |
| TOTAL GENERAL GOV'T SERVICES - To Page 1 | \$ 283,865.00 | \$ 260,149.87 | \$ 297,450.00 | \$ 300,800.00 |
| PROTECTIVE SERVICES | | | | |
| 520-200-100 Police | \$ 149,795.00 | \$ 149,794.36 | \$ 149,795.00 | \$ 149,795.00 |
| 520-400-110 Fire Protection Services | 110,655.00 | 123,113.67 | 122,600.00 | 126,000.00 |
| 520-400-199 Hydrant Rental | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| Emergency Measures | | | | |
| 520-500-200 Emergency Measures Organization | 2,600.00 | 2,578.08 | 2,000.00 | 3,000.00 |
| 520-200-160 Emergency 911 Service | 5,510.00 | 5,507.04 | 5,670.00 | 6,000.00 |
| 520-400-105 Flood Control | - | - | - | - |
| 520-400-260 Animal and Pest Control | 3,000.00 | 1,618.71 | 2,000.00 | 2,500.00 |
| TOTAL PROTECTIVE SERVICES - To Page 1 | \$ 291,560.00 | \$ 302,611.86 | \$ 302,065.00 | \$ 307,295.00 |
| TRANSPORTATION SERVICES | | | | |
| Streets | | | | |
| 530-200-240 Workshop & Yard Operations | \$ 16,100.00 | \$ 13,505.24 | \$ 16,410.00 | \$ 16,500.00 |
| Street Maintenance | | | | |
| 530-100-130 Salaries & Benefits | 87,700.00 | 82,162.58 | 88,100.00 | 90,000.00 |
| 530-100-245 Training & Seminars | 200.00 | - | - | 200.00 |
| 530-400-130 Street Maintenance - Repairs | 20,000.00 | 210.88 | 20,000.00 | 20,000.00 |
| 530-400-131 Street Maintenance Materials | 2,500.00 | 3,948.84 | 4,200.00 | 4,000.00 |
| 530-400-132 Truck Operation | 8,000.00 | 7,640.64 | 9,500.00 | 9,500.00 |
| 530-400-150 Sidewalks and Boulevards | 6,000.00 | 3,882.59 | 6,700.00 | 6,000.00 |
| 530-400-160 Ditches and Drainage | 6,000.00 | 6,309.82 | 6,500.00 | 6,500.00 |
| 530-400-170 Storm Sewers | 75.00 | - | 75.00 | 75.00 |
| 530-400-180 Street Cleaning | 2,300.00 | 406.97 | 2,300.00 | 2,000.00 |
| Snow Removal | | | | |
| 530-100-190 Snow Removal - Salaries | 34,000.00 | 32,479.59 | 32,750.00 | 34,000.00 |
| 530-400-191 Snow Removal - Materials & Supplies | 7,100.00 | 6,546.42 | 7,100.00 | 7,100.00 |
| Transportation Services Subtotal - Balance to Page 4 | \$ 189,975.00 | \$ 157,093.57 | \$ 193,635.00 | \$ 195,875.00 |

**TOWN OF ARBORG
GENERAL OPERATING FUND
BUDGETED EXPENDITURE FOR 2021**

| | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| Transportation Services Subtotal - Balance fr Page 3 | \$ 189,975.00 | \$ 157,093.57 | \$ 193,635.00 | \$ 195,875.00 |
| 530-400-115 Equipment Repairs & Maintenance | 16,000.00 | 12,570.25 | 16,000.00 | 16,000.00 |
| 530-400-220 Traffic Services | 3,000.00 | 2,021.88 | 3,000.00 | 3,000.00 |
| 530-300-118 Street Lighting | 25,000.00 | 23,169.14 | 25,500.00 | 26,000.00 |
| TOTAL TRANSPORTATION SERVICES - To Page 1 | \$ 233,975.00 | \$ 194,854.84 | \$ 238,135.00 | \$ 240,875.00 |
| ENVIRONMENTAL HEALTH SERVICES | | | | |
| 540-200-100 Garbage Collection | \$ 53,218.00 | \$ 53,217.60 | \$ 55,391.00 | \$ 56,950.00 |
| 540-400-110 Landfill Site - BAR Waste Authority Co-op | 42,300.00 | 30,033.15 | 35,900.00 | 38,000.00 |
| 540-500-000 Other Environmental Health | 20,700.00 | 20,702.61 | 22,589.00 | 22,600.00 |
| TOTAL ENVIRO. HEALTH SERVICES - To Page 1 | \$ 116,218.00 | \$ 103,953.36 | \$ 113,880.00 | \$ 117,550.00 |
| PUBLIC HEALTH & WELFARE | | | | |
| 550-500-501 Social Assistance | \$ 4,020.00 | \$ 4,016.31 | \$ 4,020.00 | \$ 4,020.00 |
| 550-200-211 Public Health - Other | 250.00 | - | | |
| 550-500-502 Seniors' Resource Council & Handivan Service | 46,635.00 | 45,700.00 | 45,700.00 | 46,000.00 |
| TOTAL PUBLIC HEALTH AND WELFARE -To Page 1 | \$ 50,905.00 | \$ 49,716.31 | \$ 49,720.00 | \$ 50,020.00 |
| ENVIRONMENTAL DEVELOPMENT SERVICES | | | | |
| 560-500-100 Planning & Zoning | \$ 10,180.00 | \$ 10,179.00 | \$ 9,520.00 | \$ 9,520.00 |
| 560-500-120 Urban Renewal - Community Garden Club | 5,000.00 | 3,021.64 | 5,000.00 | 5,000.00 |
| 560-500-130 Urban Area Weed Control | 3,100.00 | 3,068.30 | 3,100.00 | 3,100.00 |
| 560-200-131 Other - Dutch Elm Maintenance | 3,000.00 | 2,670.10 | 4,000.00 | 4,000.00 |
| TOTAL ENVIR. DEV. SERVICES - To Page 1 | \$ 21,280.00 | \$ 18,939.04 | \$ 21,620.00 | \$ 21,620.00 |
| ECONOMIC DEVELOPMENT SERVICES | | | | |
| 570-500-160 Veterinary Services | \$ 2,500.00 | \$ 2,500.00 | \$ 2,500.00 | \$ 2,500.00 |
| 570-500-180 Regional Development | 2,200.00 | 1,441.04 | 1,450.00 | 2,000.00 |
| 570-400-210 Tourism | 1,950.00 | 1,099.44 | 1,170.00 | 2,000.00 |
| 570-400-225 Mobile Home Park | 500.00 | 2,334.85 | 1,000.00 | 1,000.00 |
| 570-000-000 Economic Development | 27,405.00 | 43,109.08 | 35,365.00 | 40,000.00 |
| TOTAL ECONOMIC DEVELOPMENT SERVICES | \$ 34,555.00 | \$ 50,484.41 | \$ 41,485.00 | \$ 47,500.00 |
| RECREATION & CULTURAL SERVICES | | | | |
| Recreation Commission | | | | |
| 580-500-100 Recreation Commission - Levy | \$ 203,750.00 | \$ 164,154.69 | \$ 201,000.00 | \$ 175,000.00 |
| 580-200-105 Recreation Commission - Other | 6,000.00 | 5,364.49 | 6,000.00 | 6,000.00 |
| Parks & Playgrounds | | | | |
| 580-100-130 PW - Salaries | 34,000.00 | 31,813.56 | 32,750.00 | 34,000.00 |
| 580-100-150 PW - Summer Staff Salaries | 15,500.00 | 13,701.79 | 14,000.00 | 14,000.00 |
| 580-400-150 Parks & Playgrounds - Materials & Supplies | 21,000.00 | 23,015.90 | 35,000.00 | 20,000.00 |
| Library | | | | |
| 580-400-180 Library - Arborg | 7,425.00 | 3,665.76 | 5,221.00 | 7,500.00 |
| 580-500-180 Library - Regional | 12,828.00 | 12,726.51 | 12,728.00 | 12,800.00 |
| TOTAL REC. & CULTURAL SERVICES - To Page 1 | \$ 300,503.00 | \$ 254,442.70 | \$ 306,699.00 | \$ 269,300.00 |

TOWN OF ARBORG
GENERAL OPERATING FUND
BUDGETED EXPENDITURE FOR 2021

| | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| RESERVE PROVISIONS | | | | |
| 590-500-515 Library Project Reserve Provision | \$ - | \$ - | \$ - | \$ - |
| 590-500-520 Handi-Van Replacement Reserve Provision | - | - | - | - |
| 590-500-525 PCH Building Fund Reserve Provision | 25,000.00 | 25,200.00 | 15,000.00 | 10,000.00 |
| 590-500-530 ABFD Capital Reserve Fund Provision | - | - | - | - |
| 590-500-535 Economic Development Reserve Provision | - | 40,000.00 | - | - |
| 590-500-536 COVID-19 Restart Reserve Provision | - | 70,000.00 | - | - |
| 590-500-539 Critical Infrastructure Needs Reserve Provision | - | - | - | - |
| 590-500-540 Gas Tax Reserve Fund Provision | 66,302.00 | 66,302.00 | 69,306.00 | 69,306.00 |
| 590-500-545 Equipment Replacement Reserve Provision | 20,000.00 | 40,000.00 | 10,000.00 | 20,000.00 |
| 590-500-550 Age Friendly Reserve Provision | - | - | - | - |
| 590-500-555 Building Reserve Provision | - | 20,000.00 | - | - |
| 590-500-560 General Reserve Provision | - | - | - | - |
| 590-500-565 Fire Equipment Reserve Provision | 10,000.00 | 30,000.00 | - | 10,000.00 |
| 590-500-570 Paving Reserve Provision | 25,000.00 | 45,000.00 | 25,000.00 | 25,000.00 |
| 590-500-575 Walking Trail Reserve Provision | - | - | - | - |
| TOTAL RESERVE PROVISIONS - To Page 1 | \$ 146,302.00 | \$ 336,502.00 | \$ 119,306.00 | \$ 134,306.00 |

| | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| FISCAL SERVICES | | | | |
| 590-500-585 Contribution to Capital - Page 13 | \$ 376,500.00 | \$ 100,486.41 | \$ 500,000.00 | \$ 450,000.00 |
| 590-500-590 Transfer to Utility - Page 6 | 41,892.28 | 41,892.28 | 41,892.28 | 34,391.00 |
| 590-700-700 Debenture Debt Charges - Page 11 | 108,894.16 | 108,894.16 | 72,734.00 | 162,100.00 |
| 590-700-710 Other Long Term Debt | - | - | - | - |
| 590-700-725 Interest Charges | 14,000.00 | 9,254.18 | 10,000.00 | 12,000.00 |
| Deferred Surplus Appropriation | - | - | - | - |
| Surplus Appropriation - General Reserve | - | - | - | - |
| TOTAL FISCAL SERVICES - To Page 1 | \$ 541,286.44 | \$ 260,527.03 | \$ 624,626.28 | \$ 658,491.00 |

**TOWN OF ARBORG
UTILITY OPERATING FUND
BUDGETED REVENUE & EXPENDITURE FOR 2021**

| | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET |
|--|----------------------|----------------------|----------------------|------------------------|
| REVENUE | | | | |
| 750-100-101 Water Consumer Sales - Commercial | \$ 36,500.00 | \$ 35,702.59 | \$ 36,000.00 | \$ 36,500.00 |
| 750-100-103 - Manufacturing | 2,800.00 | 2,069.04 | 2,000.00 | 2,500.00 |
| 750-100-105 - Institutional | 38,000.00 | 37,923.38 | 38,000.00 | 38,000.00 |
| 750-100-107 - Public | 18,000.00 | 19,651.27 | 19,000.00 | 20,000.00 |
| 750-100-109 - Residential | 210,000.00 | 219,011.91 | 215,000.00 | 210,000.00 |
| 750-100-110 Sewer Charges - Commercial | 9,800.00 | 9,616.31 | 9,600.00 | 9,800.00 |
| 750-100-112 - Manufacturing | 700.00 | 498.14 | 500.00 | 600.00 |
| 750-100-114 - Institutional | 10,500.00 | 10,723.10 | 10,500.00 | 10,700.00 |
| 750-100-116 - Public | 6,000.00 | 5,226.19 | 5,000.00 | 5,500.00 |
| 750-100-118 - Residential | 45,000.00 | 47,021.51 | 47,000.00 | 46,000.00 |
| Net Consumer Revenue - Subtotal | \$ 377,300.00 | \$ 387,443.44 | \$ 382,600.00 | \$ 379,600.00 |
| 750-100-130 Penalties | 1,500.00 | 1,590.42 | 1,500.00 | 1,600.00 |
| 750-100-140 Hydrant Rentals | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 750-100-150 Installation Service | - | - | - | - |
| 750-100-160 Connection Revenue - Net | 3,100.00 | 3,497.78 | 4,600.00 | 1,000.00 |
| 750-100-170 Federal / Provincial Grants [NBCF-SCF] | 30,000.00 | 273.00 | 30,000.00 | 737,500.00 |
| 750-100-000 Other Revenue | 85,125.00 | 127,021.02 | 84,975.00 | 46,600.00 |
| 780-100-100 Transfer from Revenue Fund - Page 5 | 41,893.00 | 41,892.28 | 41,893.00 | 41,893.00 |
| 780-100-125 Transfer from Reserves | - | - | - | - |
| Other Revenue - Subtotal | \$ 181,618.00 | \$ 194,274.50 | \$ 182,968.00 | \$ 848,593.00 |
| TOTAL REVENUE | \$ 558,918.00 | \$ 581,717.94 | \$ 565,568.00 | \$ 1,228,193.00 |
| EXPENDITURES | | | | |
| ADMINISTRATION COSTS | | | | |
| 760-100-100 Administration | \$ 78,255.00 | \$ 75,971.63 | \$ 82,480.00 | \$ 77,000.00 |
| 760-100-102 Legislative | 14,015.00 | 13,757.64 | 14,550.00 | 15,000.00 |
| 760-200-000 Administration - Contract Services | 24,740.00 | 24,380.25 | 24,876.60 | 25,000.00 |
| 760-400-110 Administration - Utilities/Materials | 2,850.00 | 2,798.28 | 4,250.00 | 4,500.00 |
| TOTAL - Administration Costs | \$ 119,860.00 | \$ 116,907.80 | \$ 126,156.60 | \$ 121,500.00 |
| WATER PRODUCTION & DISTRIBUTION COSTS | | | | |
| 760-200-140 Purification and Treatment | 25,850.00 | 23,088.78 | 26,476.00 | \$ 27,500.00 |
| 760-100-140 Service of Supply | 61,432.50 | 57,656.82 | 59,467.50 | 62,000.00 |
| 760-200-150 Transmission & Distribution | 8,500.00 | 6,871.88 | 16,000.00 | 10,000.00 |
| 760-800-800 Allowance for Uncollectible Accounts | 285.00 | - | 285.00 | 285.00 |
| 760-900-160 Other Water Supply Costs | 35,000.00 | 3,710.07 | 35,000.00 | 5,000.00 |
| 760-900-175 Contingency Allowance | 23,500.00 | - | 23,500.00 | 23,500.00 |
| TOTAL - Water Production & Distribution Costs | \$ 154,567.50 | \$ 91,327.55 | \$ 160,728.50 | \$ 128,285.00 |
| SEWAGE COLLECTION AND DISPOSAL | | | | |
| 770-100-110 Operators' Salaries | \$ 19,550.00 | \$ 18,297.20 | \$ 19,610.00 | \$ 20,500.00 |
| 770-110-145 Operators' Certification & Seminars | 3,582.50 | 1,642.29 | 1,982.50 | 1,300.00 |
| 770-200-120 Sewage Lift Station | 5,060.00 | 3,971.71 | 4,196.00 | 4,200.00 |
| 770-400-125 Sewage Collection System | 6,500.00 | 6,818.88 | 8,250.00 | 7,000.00 |
| 770-400-130 Sewage Treatment and Disposal | 1,200.00 | 1,047.37 | 1,250.00 | 1,200.00 |
| 770-800-800 Allowance for Uncollectible Accounts | 85.00 | - | 85.00 | 85.00 |
| 770-900-140 Other Sewage Collection Costs | 36,000.00 | 3,486.43 | 35,250.00 | 5,000.00 |
| 770-900-155 Contingency Allowance | 8,000.00 | - | 8,000.00 | 8,000.00 |
| TOTAL - SEWAGE COLLECTION & DISPOSAL | \$ 79,977.50 | \$ 35,263.88 | \$ 78,623.50 | \$ 47,285.00 |
| FISCAL SERVICES | | | | |
| 760-700-720 Debenture Debt Charge - Page 12 | \$ 41,893.00 | \$ 41,892.28 | \$ 41,893.00 | \$ 34,391.00 |
| 790-100-100 Transfer to Capital - Page 13 | 3,000.00 | 31,923.18 | 60,000.00 | 737,500.00 |
| 790-100-120 Transfer to Reserves - Contingency | 159,620.00 | 259,620.00 | 98,166.40 | 159,232.00 |
| TOTAL - FISCAL SERVICES | \$ 204,513.00 | \$ 333,435.46 | \$ 200,059.40 | \$ 931,123.00 |
| TOTAL EXPENDITURE | \$ 558,918.00 | \$ 576,934.69 | \$ 565,568.00 | \$ 1,228,193.00 |
| NET OPERATING SURPLUS(DEFICIT) | \$ - | \$ 4,783.25 | \$ - | \$ - |

Town of Arborg Tax Levy Calculation for 2021

| | ----- Assessments ----- | | | | ----- Expenditures ----- | | | Mill Rate | ----- Revenue ----- | | | |
|---|-------------------------|------------|-----------|------------|--------------------------|-----------|-----------------|-----------|---------------------|---------------|---------------|-----------------|
| | Taxable | Exempt | Grants | Total | Basic | Allowance | Total | | Taxation | Grants | Other | Total |
| Education Support | | | | | | | | | | | | |
| Provincial - Other | 12,161,250 | - | 2,614,870 | 14,776,120 | \$ 130,159.00 | | \$ 130,159.00 | 8.809 | \$ 107,128.45 | \$ 23,034.39 | \$ 3.84 | \$ 130,159.00 |
| Special - Evergreen S.D. #22 | 47,907,440 | - | 3,847,720 | 51,755,160 | \$ 577,666.00 | \$ - | \$ 577,666.00 | 10.979 | \$ 525,975.78 | \$ 42,244.12 | \$ 9,446.10 | \$ 577,666.00 |
| Total Requisition | | | | | \$ 707,825.00 | \$ - | \$ 707,825.00 | | \$ 633,104.24 | \$ 65,278.51 | \$ 9,442.26 | \$ 707,825.00 |
| Balance Education Support Requirements | 49,771,090 | - | 3,847,720 | 53,618,810 | \$ - | \$ 48.27 | \$ 48.27 | 0.177 | \$ 8,809.48 | \$ 681.05 | \$ 9,442.26 | \$ 48.27 |
| Debenture Debt Charges | | | | | | | | | | | | |
| District 3 - General Fund BL 1-2016 | 49,771,090 | 10,863,000 | 3,637,440 | 64,271,530 | \$ 72,733.40 | \$ 21.97 | \$ 72,755.37 | 1.132 | \$ 68,637.79 | \$ 4,117.58 | | \$ 72,755.37 |
| District 3 - Utility Fund BL 3-2016 | 49,771,090 | 10,863,000 | 3,637,440 | 64,271,530 | \$ 34,391.06 | \$ 58.48 | \$ 34,449.54 | 0.536 | \$ 32,499.87 | \$ 1,949.67 | | \$ 34,449.54 |
| District 3 - Utility Fund BL 3-2017 | 49,771,090 | 10,863,000 | 3,637,440 | 64,271,530 | \$ 7,501.22 | \$ 18.55 | \$ 7,519.77 | 0.117 | \$ 7,094.19 | \$ 425.58 | | \$ 7,519.77 |
| Special Area Levies | | | | | | | | | | | | |
| Equipment Replacement Reserve Fund Provision | 49,771,090 | - | 3,847,720 | 53,618,810 | \$ 10,000.00 | \$ 26.72 | \$ 10,026.72 | 0.187 | \$ 9,307.19 | \$ 719.52 | | \$ 10,026.72 |
| PCH Building Fund Reserve | 49,771,090 | - | 3,847,720 | 53,618,810 | \$ 15,000.00 | \$ 13.27 | \$ 15,013.27 | 0.280 | \$ 13,935.91 | \$ 1,077.36 | | \$ 15,013.27 |
| Paving Reserve Fund Provision | 49,771,090 | - | 3,847,720 | 53,618,810 | \$ 25,000.00 | \$ 39.98 | \$ 25,039.98 | 0.467 | \$ 23,243.10 | \$ 1,796.89 | | \$ 25,039.98 |
| General Municipal | | | | | | | | | | | | |
| At Large | 49,771,090 | - | 3,847,720 | 53,618,810 | \$ 988,036.60 | \$ 479.78 | \$ 988,516.38 | 18.436 | \$ 917,579.82 | \$ 70,936.57 | \$ - | \$ 988,516.38 |
| Sub-Total of Municipal Requirements | | | | | \$ 1,152,662.28 | \$ 707.02 | \$ 1,153,369.30 | 21.332 | \$ 1,081,107.35 | \$ 81,704.21 | \$ 9,442.26 | \$ 1,153,369.30 |
| Business Tax (Cable Television) | | | | | \$ 383.00 | | \$ 383.00 | | \$ 383.00 | | | \$ 383.00 |
| Other Revenue | | | | | \$ 961,558.00 | | \$ 961,558.00 | | | | \$ 961,558.00 | \$ 961,558.00 |
| TOTALS | | | | | \$ 2,822,428.28 | \$ 707.02 | \$ 2,823,135.30 | | \$ 1,714,594.58 | \$ 146,982.72 | \$ 961,558.00 | \$ 2,823,135.30 |
| Municipal Requirements Less Educational Requirements | | | | | \$ 2,114,603.28 | \$ 707.02 | \$ 2,115,310.30 | | | | | |
| TOTAL MILL RATES: RESIDENTIAL | | | | | | | | 32.311 | | | | |
| COMMERCIAL | | | | | | | | 41.120 | | | | |

**SUNDRY REVENUE AND EXPENDITURE
TOWN OF ARBORG
FOR THE YEAR 2021**

Part 1 - Grants in Lieu of Taxes

| Government or Agency | Assessment | | Mill Rate | Amount | Frontage | Total |
|-------------------------------|------------------|------------------|-----------|----------------------|----------|----------------------|
| | Residential | Other | | | | |
| Centra Gas | | 210,280 | 39.335 | \$ 8,271.36 | | \$ 8,271.36 |
| Gov't of MB - Gov't Services | | 683,230 | 41.120 | 28,094.42 | | 28,094.42 |
| Gov't of MB - Conserv - NEC | 2,250 | | 32.311 | 72.70 | | 72.70 |
| Gov't of MB - Highways | 12,560 | | 32.311 | 405.83 | | 405.83 |
| MPIC | | 839,800 | 41.120 | 34,532.58 | | 34,532.58 |
| MB Housing | 1,218,040 | | 32.311 | 39,356.09 | | 39,356.09 |
| Manitoba Hydro | | 683,100 | 41.120 | 28,089.07 | | 28,089.07 |
| Gov't of Canada - RCMP | | 108,820 | 41.120 | 4,474.68 | | 4,474.68 |
| Gov't of Canada - Canada Post | | 89,640 | 41.120 | 3,686.00 | | 3,686.00 |
| TOTAL to Page 1 | 1,232,850 | 2,614,870 | | \$ 146,982.72 | | \$ 146,982.72 |

Part 2 - Conditional Grants

| Government Agency | Amount | Purpose |
|---------------------------|------------------|------------------------------|
| Gov't of Canada | | |
| TOTAL to Page 2 | \$ - | |
| Province of Manitoba | 30,000 | Mobility Grant |
| Province of Manitoba | 4,000 | GreenTeam |
| Province of Manitoba | 5,000 | DED Prevention |
| Province of Manitoba | 25,000 | Heritage Bldg Grants Program |
| Province of Manitoba | | |
| Province of Manitoba | | |
| TOTAL to Page 2 | \$ 64,000 | |
| Evergreen School Division | 2,345 | Natural Gas Agreement |
| TOTAL to Page 2 | \$ 2,345 | |

Part 3 - Transfers to Deferred Surplus - General Operating Fund

| <u>Purpose</u> | <u>Year</u> | <u>Term</u> | <u>Authority</u> | <u>Amount</u> |
|------------------------|-------------|-------------|------------------|---------------|
| TOTAL to Page 1 | | | | |

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

| <u>Purpose</u> | <u>Year</u> | <u>Term</u> | <u>Authority</u> | <u>Amount</u> |
|------------------------|-------------|-------------|------------------|---------------|
| TOTAL to Page 6 | | | | |

Town of Arborg
 General Operating Fund
 Debenture Debt Charges

Part 1 - Debenture Debt Charges

| Purpose | By-law No. | Maturity | Opening Balance | Principal | Closing Balance | Total Interest | Total Payment | Frontage | Other | Net Levy Requirement | Area to be Levied |
|----------|------------|-------------|-----------------|--------------|-----------------|----------------|---------------|----------|-------|----------------------|-------------------|
| Pavement | 1-2016 | Dec 31/2030 | 645,857.71 | 48,513.74 | 597,343.97 | 24,219.66 | 72,733.40 | - | - | 72,733.40 | District 3 |
| | | | | | | | | | | | |
| Total | | | \$ 645,857.71 | \$ 48,513.74 | \$ 597,343.97 | \$24,219.66 | \$ 72,733.40 | | | \$ 72,733.40 | |

Part 2 - Summary (by area) - to be carried forward to page 8

| Area to be Levied | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Total Assessment | Total Requirement | Raised by Frontage | Raised by Revenue | Raised by Mill Rate |
|-------------------|--------------------|-----------------------------|------------------|------------------|-------------------|--------------------|-------------------|---------------------|
| District 3 | 49,771,090 | 10,863,000 | 3,637,440 | 64,271,530 | \$ 72,733.40 | Nil | Nil | \$ 72,733.40 |

Town of Arborg
Utility Operating Fund
Debenture Debt Charges

Part 1 - Debenture Debt Charges

| Purpose | By-law No. | Maturity | Opening Balance | Principal | Closing Balance | Total Interest | Total Payment | Frontage | Other | Net Levy Requirement | Area to be Levied |
|---|------------|-------------|---------------------|--------------------|---------------------|--------------------|--------------------|---------------|---------------|----------------------|-------------------|
| | | | | | | | | | | | District 1 |
| Water Line Renewal / Water Meter Replacement Prg # | 3-2016 | Dec 31/2030 | 305,385.53 | 22,939.10 | 282,446.43 | 11,451.96 | 34,391.06 | | | 34,391.06 | District 3 |
| Water Line Renewal / Water Meter Replacement Prg # | 3-2017 | Dec 31/2021 | 14,405.53 | 7,105.07 | 7,300.46 | 396.15 | 7,501.22 | | | 7,501.22 | District 3 |
| Total | | | \$319,791.06 | \$30,044.17 | \$289,746.89 | \$11,848.11 | \$41,892.28 | \$0.00 | \$0.00 | \$41,892.28 | |

Part 2 - Summary (by area) - to be carried forward to page 8

| Area to be Levied | Assessment | | | | Total Requirement | Raised | | |
|--------------------------|--------------------|-----------------------------|------------------|------------------|-------------------|-------------|------------|--------------|
| | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Total Assessment | | by Frontage | by Revenue | by Mill Rate |
| DISTRICT 1 SEWER & WATER | | | | | | | | |
| DISTRICT 3 SEWER & WATER | 49,771,090 | 10,863,000 | 3,637,440 | 64,271,530 | \$ 41,892.28 | | | \$ 41,892.28 |
| | | | | | \$ 41,892.28 | | | \$ 41,892.28 |

Part 1 - CAPITAL EXPENDITURES

| Particulars of Expenditure | Estimated Total Cost | Borne By General Fund | Borne By Utility Fund | Borne By Reserve Fund | Borne By Borrowing | Borne By Conditional Sale | Other |
|---------------------------------|----------------------|-----------------------|-----------------------|-----------------------|--------------------|---------------------------|------------------|
| Fire Truck | \$ 290,000 | \$ 30,000 | | \$ 100,000 | \$ 160,000 | | |
| Landfill Expansion | \$ 350,000 | \$ 65,000 | | | \$ 285,000 | | |
| Recreation Upgrades | \$ 175,000 | | | | \$ 175,000 | | |
| Landfill Compactor | \$ 37,500 | | | | \$ 37,500 | | |
| Drainage | \$ 40,000 | | | \$ 40,000 | | | |
| Sidewalk Renewal | \$ 65,000 | | | \$ 65,000 | | | |
| Library Roof Replacement | \$ 80,000 | | | \$ 55,000 | | | \$ 25,000 |
| 1/2 Ton Truck | \$ 20,000 | | | \$ 20,000 | | | |
| Walking Trail | \$ 50,000 | | | \$ 50,000 | | | |
| Office HVAC | \$ 30,000 | | | \$ 30,000 | | | |
| Town Sign | \$ 20,000 | | | \$ 20,000 | | | |
| Sub-Total - General Fund | \$ 1,157,500 | \$ 95,000 | \$ - | \$ 380,000 | \$ 657,500 | \$ - | \$ 25,000 |
| WTP Exterior Pump Repairs | \$ 20,000 | | \$ 20,000 | | | | |
| Lift Station Pump | \$ 40,000 | | \$ 40,000 | | | | |
| Sub-Total - Utility Fund | \$ 20,000 | \$ - | \$ 60,000 | \$ - | \$ - | \$ - | \$ - |

| | | | | | | | |
|---------------------|------------------|-----------------|------------|--|--|--|--|
| \$ 1,177,500 | \$ 95,000 | | | | | | |
| Total | Total to Page 5 | \$ 60,000 | | | | | |
| | | Total to Page 6 | \$ 380,000 | | | | |
| | | Part 2 | \$ 657,500 | | | | |
| | | Part 3 | \$ - | | | | |
| | | Part 3 | \$ 25,000 | | | | |

Part 2. GENERAL & SPECIFIC RESERVE FUND WITHDRAWALS

| Reserve Name & Bylaw # | General Fund Transfer | | Utility Fund Transfer | | Cash Resources |
|--------------------------|-----------------------|------------|-----------------------|------------|----------------|
| | To Operating | To Capital | To Operating | To Capital | |
| General 8-69 | | | | | |
| Equip Replacement 2-83 | | \$ 20,000 | | | |
| Building 3-83 | | \$ 85,000 | | | |
| Paving 8-85 | | | | | |
| ABFD Capital 11-2000 | | \$ 100,000 | | | |
| Sidewalk 1-2003 | | | | | |
| Walking Trail 3-2005 | | | | | |
| Gas Tax 3-2006 | | \$ 155,000 | | | |
| Economic Dev 4-2007 | | \$ 20,000 | | | |
| Handi-Transit Veh 7-2007 | | | | | |
| PCH Bldg Fund 2-2017 | | | | | |
| COVID Restart 1-2021 | \$ 37,000 | | | | |
| Utility Contingency 5-77 | | | | \$ - | |

| | | | | |
|-----------|------------|--------|------|--|
| \$ 37,000 | | | | |
| Page 2 | \$ 380,000 | | | |
| | Part 1 | \$ - | | |
| | | Page 6 | \$ - | |
| | | Part 1 | | |

Part 3. BORROWING (Subject to Municipal Board Approval)

| Proposal | Borrowing | Temporary Financing | | | Annual Repayment Amount | Term |
|------------------------------|-------------------|---------------------|--------------|--------------|-------------------------|---------|
| | | Conditional Sale | Revenue Loan | Reserve Loan | | |
| Fire Truck Purchase | \$ 160,000 | | | | \$ 19,240 | 10-year |
| Landfill Expansion | \$ 285,000 | | | | \$ 25,640 | 15-year |
| Recreation Upgrades | \$ 175,000 | | | | \$ 36,580 | 5-year |
| BAR Waste Landfill Compactor | \$ 37,500 | | | | \$ 7,910 | 5-year |
| Total | \$ 657,500 | | | | \$ 89,370 | |

To Part 1

Departmental Use Only

Adopted by Resolution of Council on May 12, 2021.


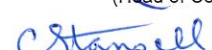
Peter Cusack
Head of Council

C. Stansell
CAO

FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Town of Arborg

| PURPOSE | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) | | | | | | SOURCE OF FUNDS | | | |
|--|---|---------------------|--------------------|---------------------|-------------------|----------------------|------------------|---------------------|---------------------|---------------------|
| | 2022 | 2023 | 2024 | 2025 | 2026 | Total | Operating | Reserves | Borrowing | Other |
| 1 Sidewalks | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 250,000 | | \$ 250,000 | | |
| 2 Public Works Equipment | \$ 100,000 | | | | \$ 150,000 | \$ 250,000 | | \$ 250,000 | | |
| 3 Decorative Lighting (Main St) | | \$ 75,000.00 | | | | \$ 75,000 | \$ 37,500 | | | \$ 37,500 |
| 4 Aging In Place Campus Contributio [\$3,500,000 x 40%] | | | \$1,400,000 | | | \$ 1,400,000 | \$ 20,000 | \$ 200,000 | \$ 1,180,000 | |
| 5 Street Paving | | \$ 2,500,000 | | | | \$ 2,500,000 | | | \$ 666,750 | \$ 1,833,250 |
| 6 Rec Centre Parking Lot Paving | | \$ 250,000 | | | | \$ 250,000 | \$ 25,000 | \$ 150,000 | | \$ 75,000 |
| 7 Training Campus | \$ 300,000 | | | | | \$ 300,000 | | | | \$ 300,000 |
| 8 Secondary Water Supply (Well) | \$ 475,000 | | | | | \$ 475,000 | | \$ 237,500 | | \$ 237,500 |
| 9 WTP - Filtration Upgrading | \$ 1,000,000 | | | | | \$ 1,000,000 | | \$ 500,000 | | \$ 500,000 |
| 10 Watermain Upgrades | | \$ 1,900,000 | | \$ 2,500,000 | | \$ 4,400,000 | | \$ 500,000 | \$ 1,700,000 | \$ 2,200,000 |
| 11 Lift Station Upgrades & Sewer Interceptor | | | | | \$ 375,000.00 | \$ 375,000 | | | \$ 187,500 | \$ 187,500 |
| Totals | \$ 1,925,000 | \$ 4,775,000 | \$1,450,000 | \$ 2,550,000 | \$ 575,000 | \$ 11,275,000 | \$ 82,500 | \$ 2,087,500 | \$ 3,734,250 | \$ 5,370,750 |

| Source of Funds - Annual | | | | | | Total |
|--------------------------|---------------------|---------------------|--------------------|---------------------|-------------------|----------------------|
| Operating | | \$ 62,500 | \$ 20,000 | | | \$ 82,500 |
| Reserves | \$ 887,500 | \$ 415,000 | \$ 250,000 | \$ 335,000 | \$ 200,000 | \$ 2,087,500 |
| Borrowing | | \$ 1,416,750 | \$1,180,000 | \$ 950,000 | \$ 187,500 | \$ 3,734,250 |
| Other | \$ 1,037,500 | \$ 2,880,750 | | \$ 1,265,000 | \$ 187,500 | \$ 5,370,750 |
| Totals | \$ 1,925,000 | \$ 4,775,000 | \$1,450,000 | \$ 2,550,000 | \$ 575,000 | \$ 11,275,000 |

| | | |
|-----------------------|----------------------------------|--|
| Departmental Use Only | Adopted by Resolution of Council |  _____ (Head of Council) |
| | _____ May 12, 2021 |  _____ (Chief Administrative Officer) |